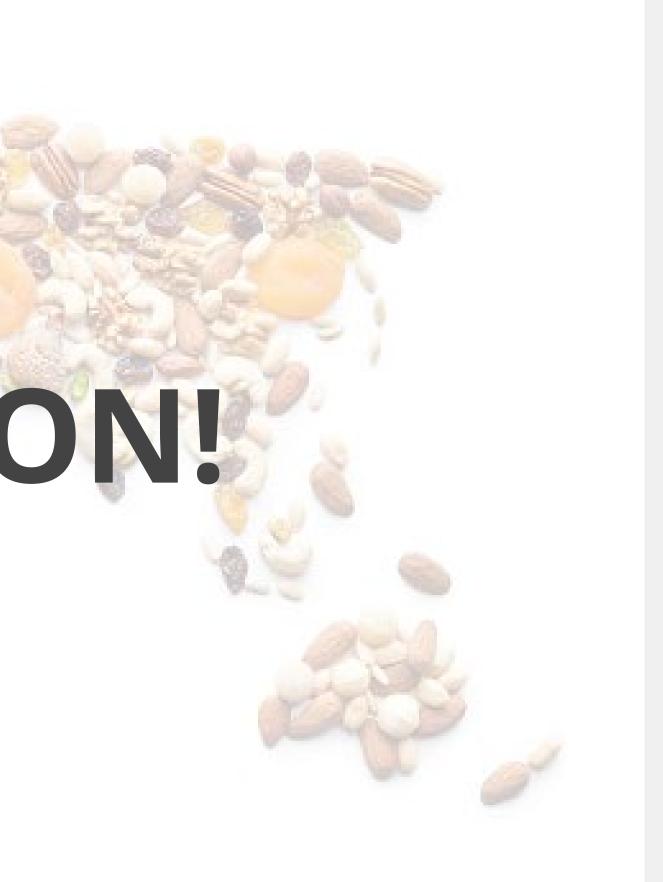
INTERNATIONAL NUT & DRIED FRUIT COUNCIL

Empower Minds & Stimulate Consumption



2.47 BILION!



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- a. Multiyear Dissemination Plan
- **b**. Why Gen Z in China



Industry Trends Survey



Food Manufacturing Industry

Significant Shifts in Consumption Trends in the Last Two Years

Were there any significant shifts in consumption trends in the last two years in the food manufacturing industry (ingredients)?

America, Europe, Middle East, India and Australia:

- Significant shift towards plant-based foods.
- Increased usage of nut drinks, spreads and oils, nut-based probiotics and date Ο syrup and powder.
- Increased demand for natural ingredients in food manufacturing.
- Decreased demand on the ingredient side. Ο
- World-wide decreased demand of nuts and dried fruits products for food service and grab and go categories during the pandemic lockdowns.



Food Manufacturing Industry

Significant Shifts in Consumption Trends in the Last Two Years

Were there any significant shifts in consumption trends in the last two years in the food manufacturing *industry (ingredients)?*

✓ China:

- The market share of kernel products has increased significantly in the past two years.
- savoury nuts for both in-shell and shelled, mixed nuts/fruits, and baked goods.
- Increased demand of added-value products, such as blanched kernels, roasted • Constant innovation in flavoured nuts to meet consumer demand.



Retail & Online Trade

Significant Shifts in Consumption Trends in the Last Two Years

Were there any significant shifts in consumption trends in the last two years in the food & online retail sector?

America, Europe, Middle East, India and Australia:

- COVID-19 shifted channel consumption from Food Service to retail and ecommerce.
- Fast increase of online sales especially during the lockdown and now partially Ο stabilizing but still significantly growing.
- Shifting to family-sized packaging during the pandemic, though small size packs Ο for snacking now partially recovering.
- Households buying more packaged nuts as a source of plant-based protein and Ο healthy snacks.
- More recently, cheaper tree nut categories increased in nut mixes and smaller packs at the same price of larger ones starting to show.

Retail & Online Trade

Significant Shifts in Consumption Trends in the Last Two Years

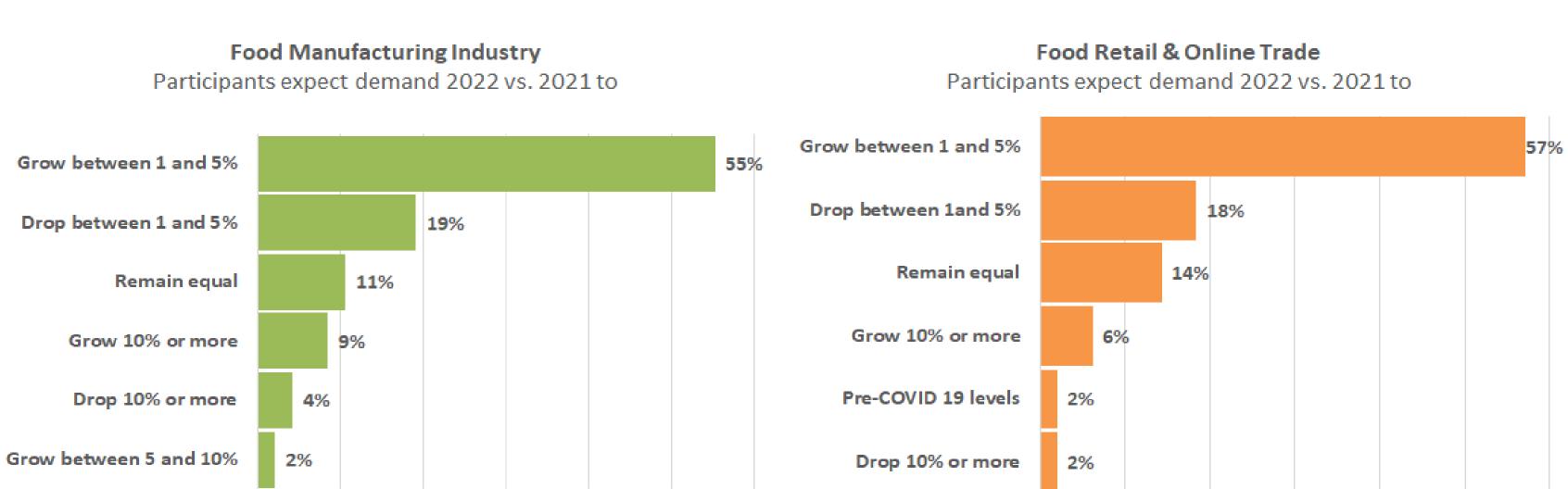
Were there any significant shifts in consumption trends in the last two years in the food & online retail sector?

✓ China:

- Seasonality of nut consumption still significant.
- Retail trading booming in China. Ο
- E-commerce festivals such as "618" and "double 11", streaming live sales and Ο internet celebrities gradually becoming the driving force of consumption.
- Daily nuts and retail gift packs also driving demand. Ο
- Increased demand of functional nut products. 0
- Consumers demanding high-quality and traceability. Ο

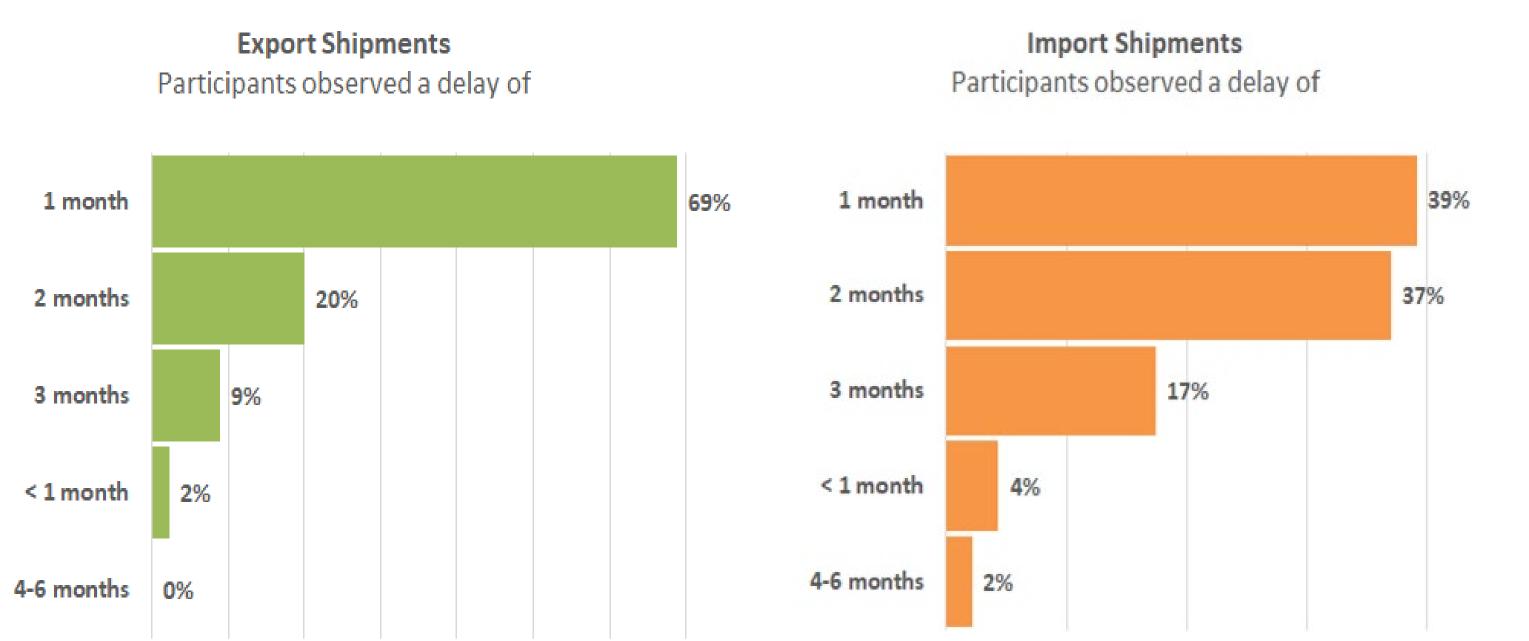
Demand 2022 VS. 2021

How do you expect 2022 demand will be vs. 2021?



Shipments Delay

What is the average delay observed for shipments caused by the shipping crisis?







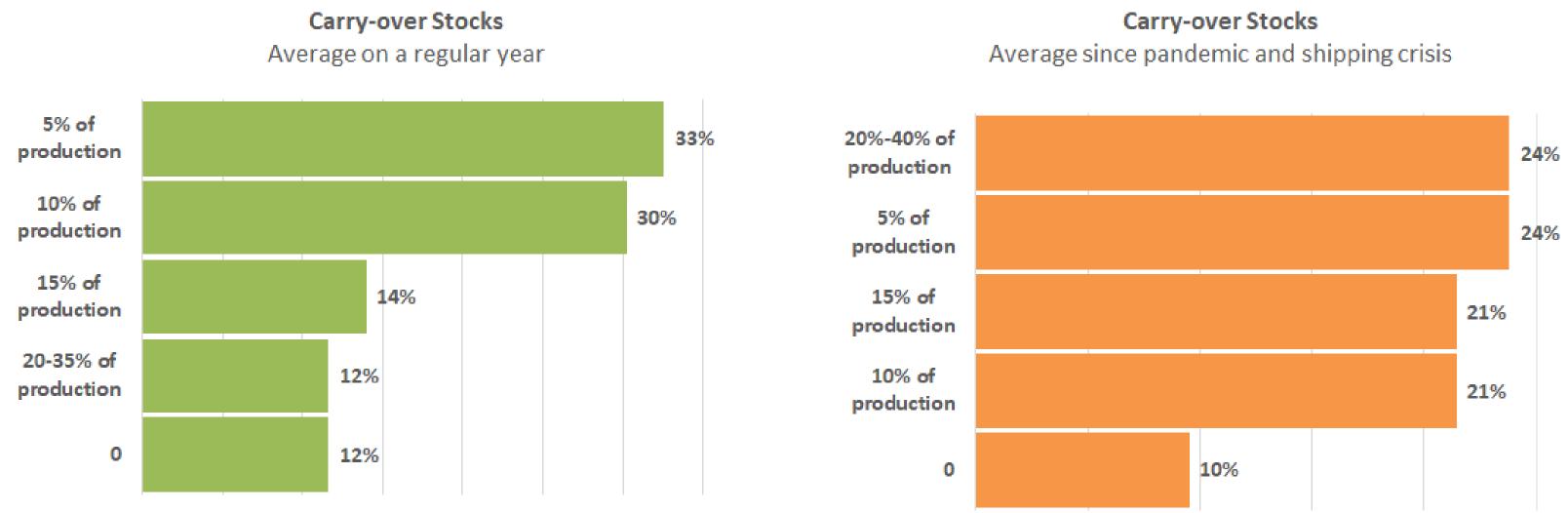
Which are the main costs impacting profitability throughout the supply chain?

Main Costs Ranking	
Until February 2022	April 2022
1. Freight rates	1. Energy
2. Labour	2. Inflation Exchange
3. Raw materials, Storage and Packaging	3. Freight ra
4. Energy	4. Labour
5. Irrigation	5. Raw mat Packaging
6. Inflation and Currency Exchange	6. Irrigatior





Which would be the average carry over stock on a regular year? Which has been the average carry over stock since the pandemic and shipping crisis?

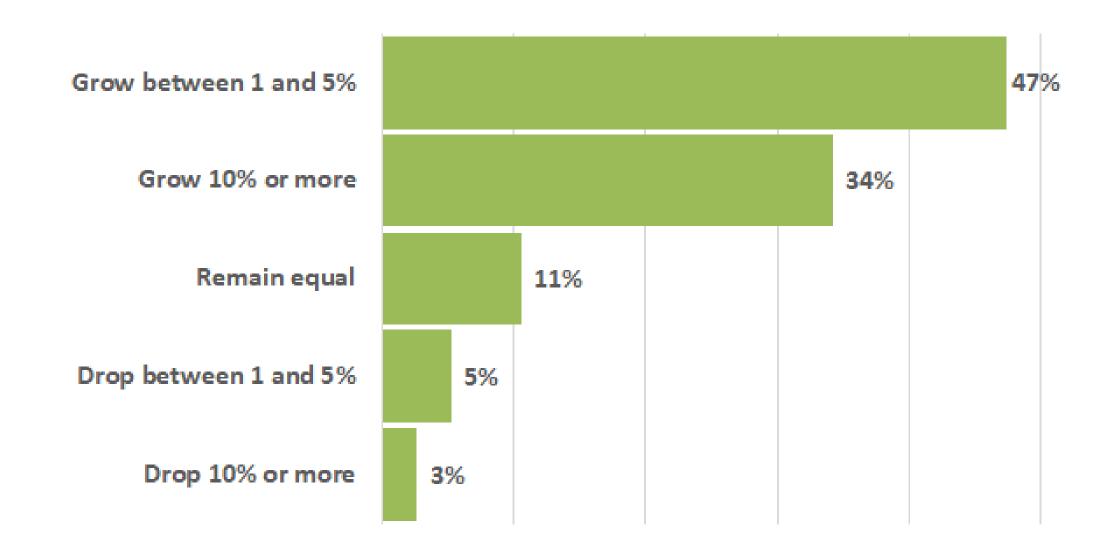


Production Next 5 to 10 Years

If you are located in a producing country, do you expect production in the next 5 to 10 years to...

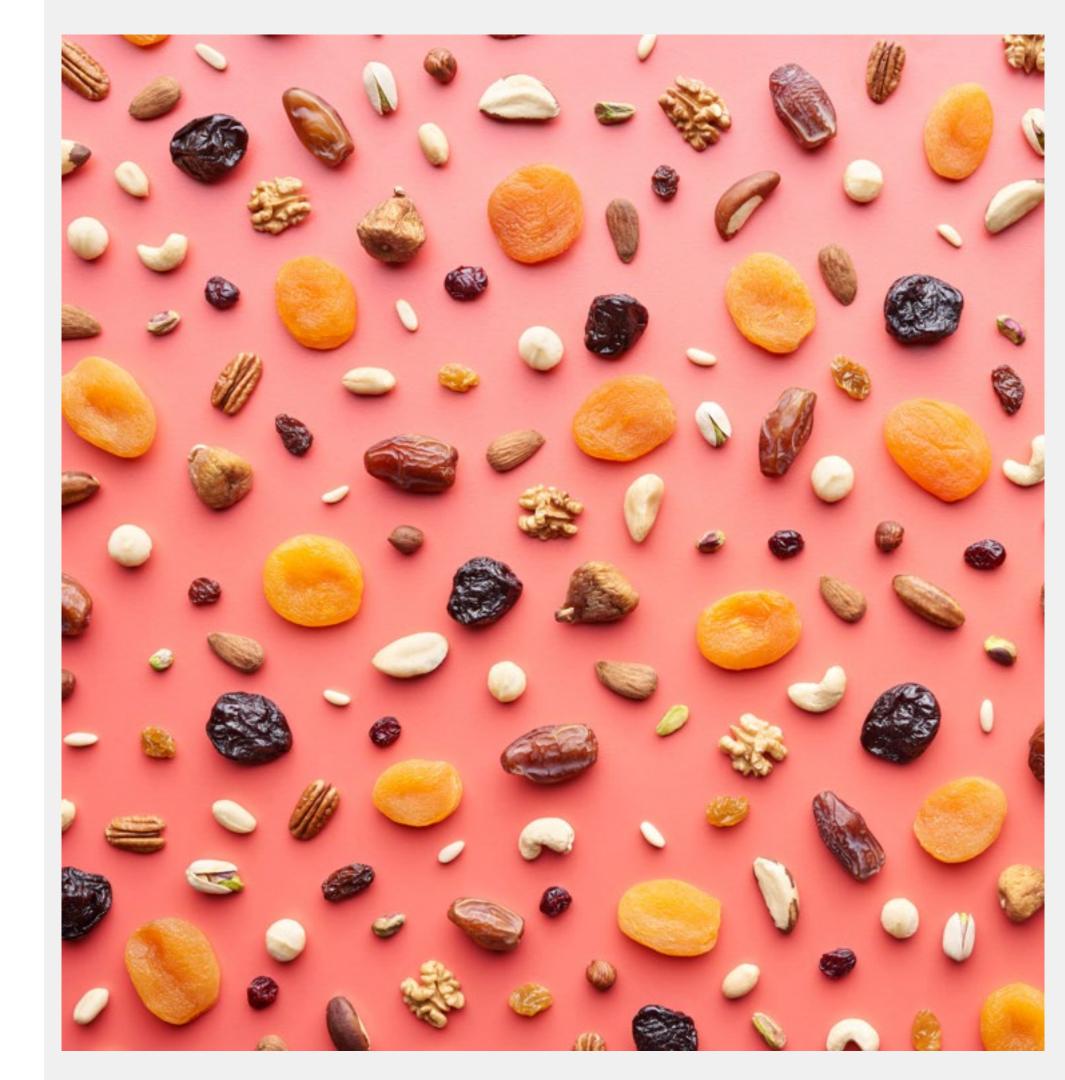
Next 5-10 Years' Production

Participants expect production to





Gen Z: the new consumers



USA 68.2 MILLION!

MEXICO 30 MILLION!

CHILE 2.7 MILLION!

CHINA 269.9 MILLION!

INDIA 256 MILLION!

AUSTRALIA 4.6 MILLION!



2.47 billion **Gen Z** globally.

Gen Z will remain the **largest consumer group** through to 2030.

Become **key drivers** in the global consumer market.

Significant influencers on the **household purchasing decisions**.

Health and wellness is a key concern perfect for our product promotion.

Gen Z Nut & Dried Fruit Consumption

Ranking of Weekly Consumption Among Gen Z

% consume every day or several times a week

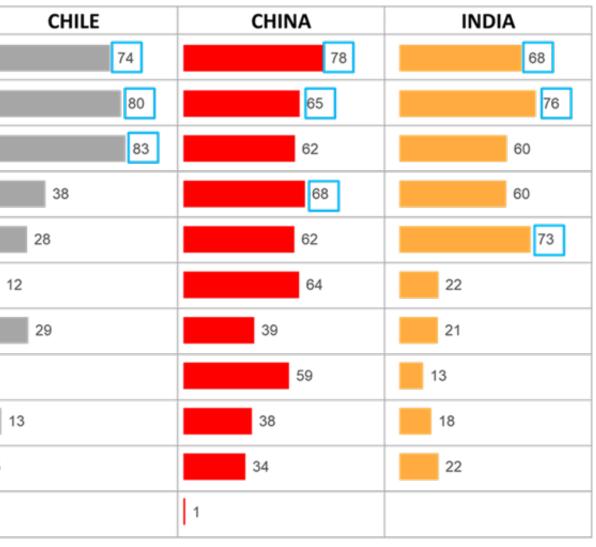
	TOTAL	US	AUSTRALIA	MEXICO	CHILE	CHINA	INDIA
FRESH VEGETABLES	78	59	76	73	81	5	85
FRESH FRUIT	72	63	75	65	61	89	82
MEAT	65	64	77	69	55	85	37
PLANT BASED DRINKS	38	31	31	27	21	48	67
NUTS	37	32	31	21	24	45	67
READY-TO-EAT MEALS	35	44	24	15	8	50	71
DRIED FRUITS	27	29	22	14	12	36	51
FISH OR SEAFOOD	25	28	26	9	9	45	35

Gen Z Nut Consumption

Most consumed nuts according to country

	TOTAL	US	AUSTRALIA	MEXICO	
Peanut	70	55	59	86	
Almond	67	52	58	71	
Walnut	55	31	40	55	
Pistachio	54	51	50	57	
Cashew nut	51	46	62	32	
Pecan	36	38	20	61	1
Hazelnut	32	26	45	30	
Macadamia	25	19	42	12	4
Pine nut	19	9	20	15	1
Brazil nut	16	13	16	10	5
None of the above	2	6	4	1	2
Mean of mentions	4,2	3,4	4,1	4,3	

Top3 Nuts by country



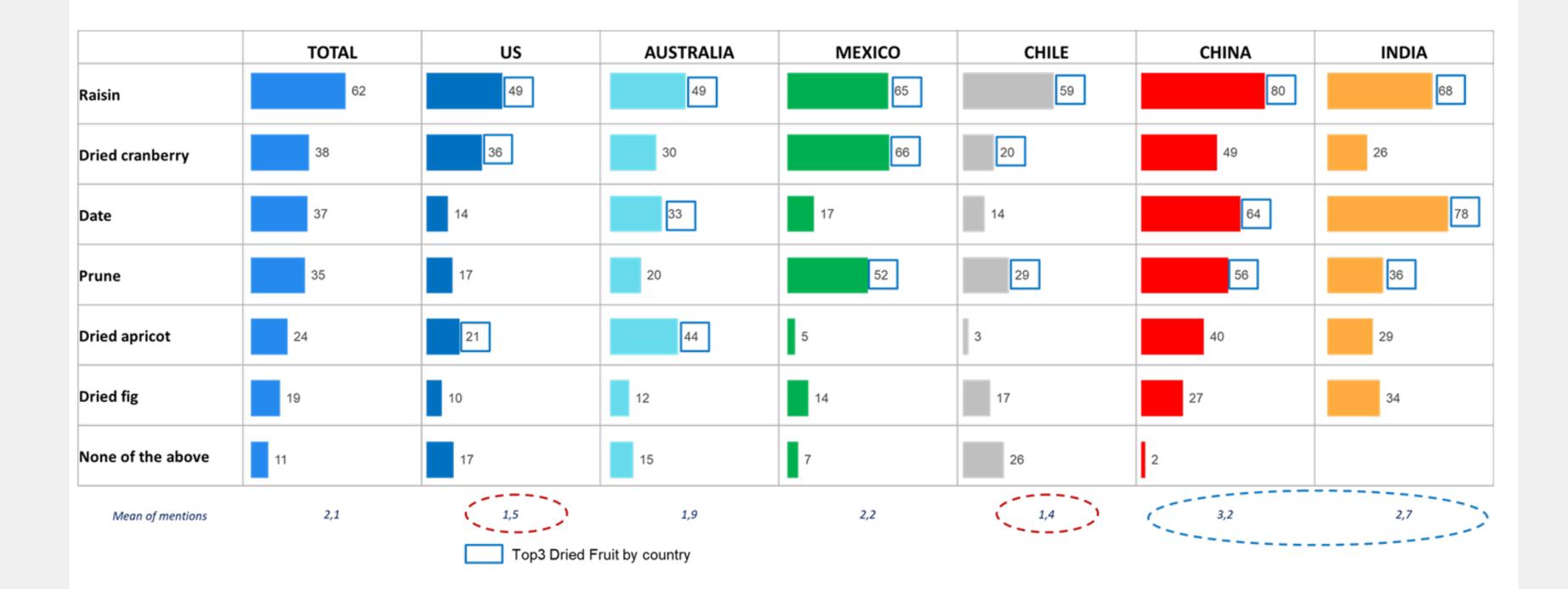
3,7

5,7

4,3

Gen Z Dried Fruit Consumption

Most consumer dried fruits according to country





Moments to Consume Nuts & Dried Fruits

When Gen Z consume nuts and dried fruits the most

	TOTAL	US	AUSTRALIA	MEXICO	CHILE	CHINA	INDIA
Breakfast	33	33	29	28	39	24	48
Midmorning	37	27	34	31	35	37	
Lunch	18	31	22	19	8	18	14
Afternoon snack	54 ⁴	59)	71	38	51	78	28
Dinner	13	15	9	11	7	22	16
Between meals	35	31	40			19	12
Other occasions	2	2	1	1	3	1	



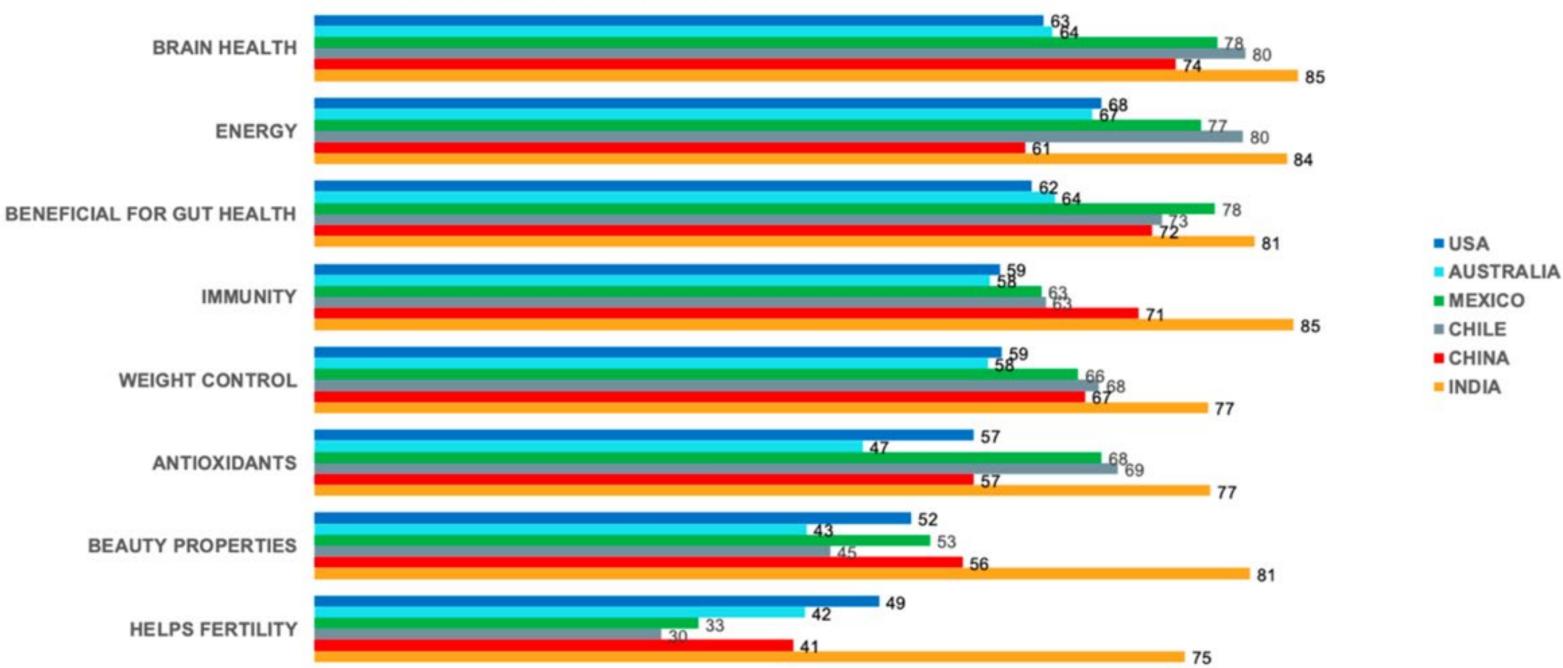
Moments to Consume Nuts & Dried Fruits

How Gen Z consume nuts and dried fruits the most

	TOTAL	US	AUSTRALIA	MEXICO	CHILE	CHINA	INDIA
RAW	53	42	45	53	54	68	58
AS AN INGREDIENT IN BAKERY/ DESSERT RECIPES	43	37	36	49	44	38	52
MIXED WITH FRUIT	41	35	35	49	32	52	46
MIXED WITH YOGURT	41	34	33	53	42	50	33
AS A TOPPING IN SALADS	29	34	28	40	14	22	39
AS A TOPPING ON ICE CREAM	28	31	21	26	22	27	44
TOASTED	28	28	26	30	22	21	42
AS AN INGREDIENT IN RECIPES WITH VEGETABLES	26	29	26	24	16	21	42
AS AN INGREDIENT IN SAUCES	20	26	24	15	11	14	28
AS AN INGREDIENT IN RECIPES WITH MEAT, FISH OR SEAFOOD	19	24	22	21	7	12	27

Associated Health Benefits of Nuts & Dried Fruits

What Gen Z perceive as the top health benefits for nuts and dried fruits



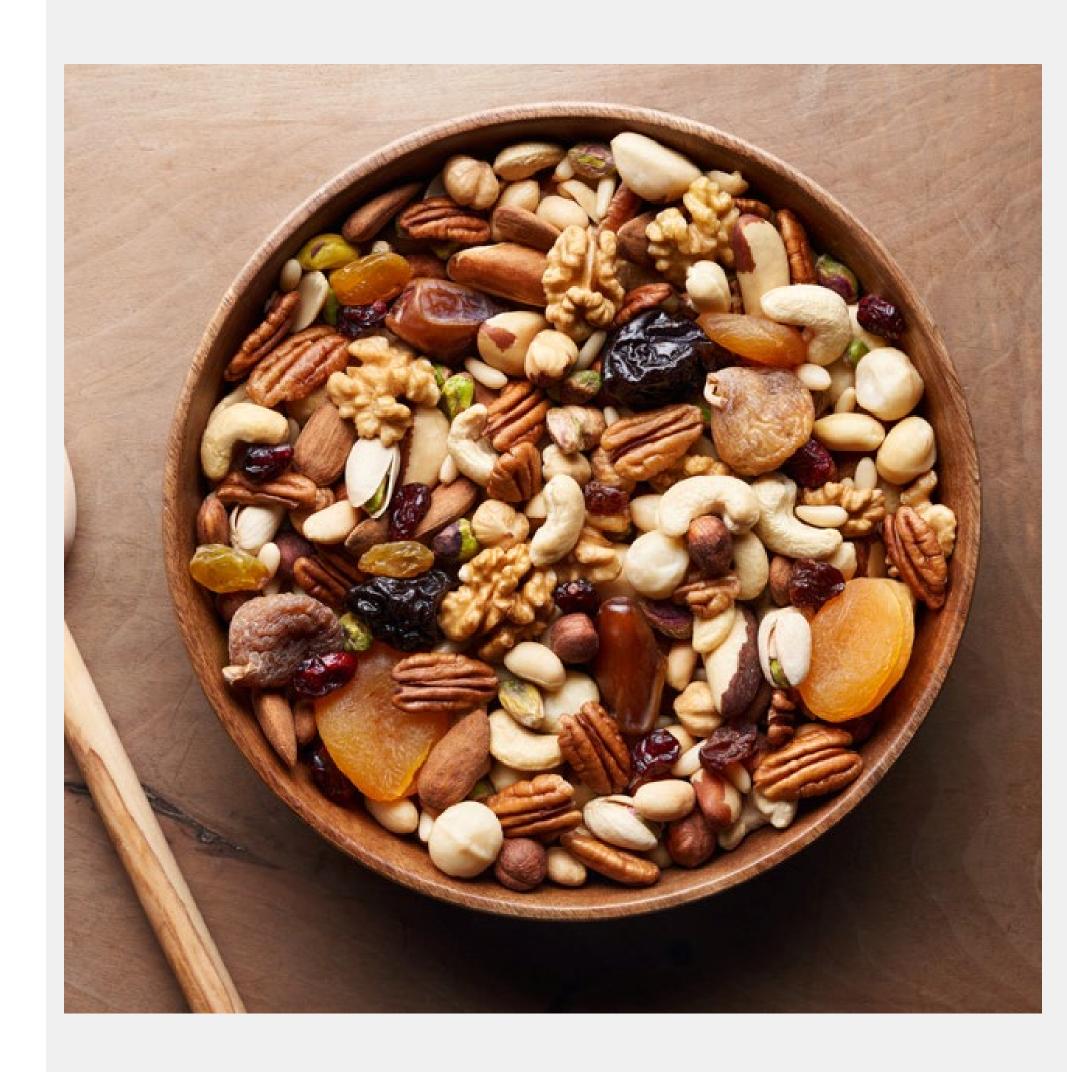
%TOP2: Completely + Somewhat agree



Nuts and dried fruits are:

Mostly associated with brain & intestinal health and energy Consumed raw as an afternoon snack **Real food vs. sustainability** The main barrier is the price Enjoy great awareness especially in China and India

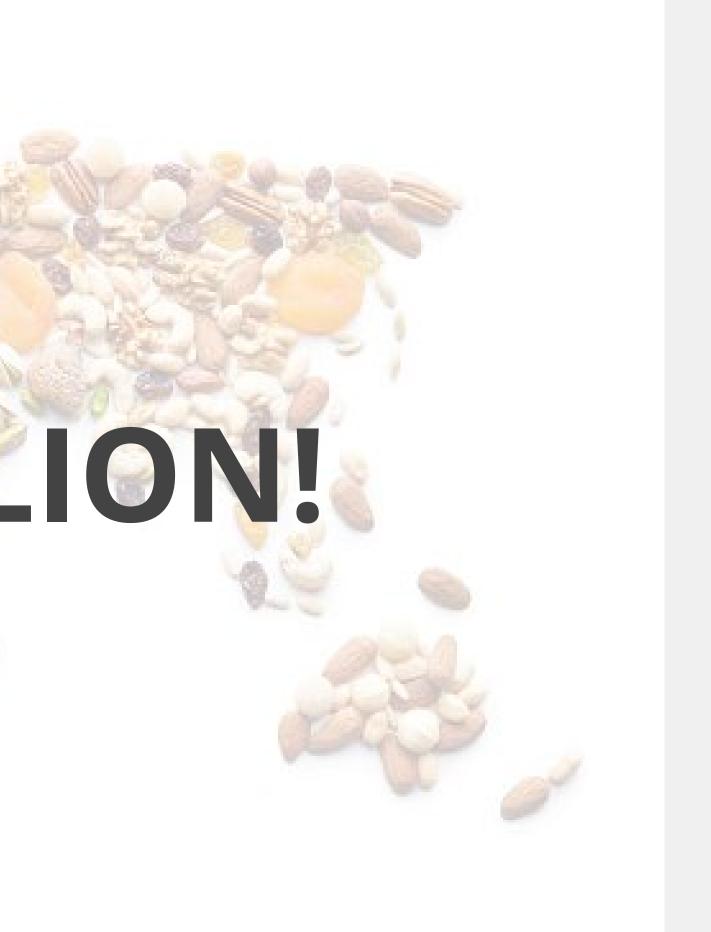
Multiyear Dissemination Campaign



Multiyear Dissemination Plan

Existing Global Dissemination Plan to Run in **mature markets** Multi-year dissemination plan to be country specific **China, India** and **LATAM** identified as the first three areas **China** will be the starting point

269.9 MILLION!



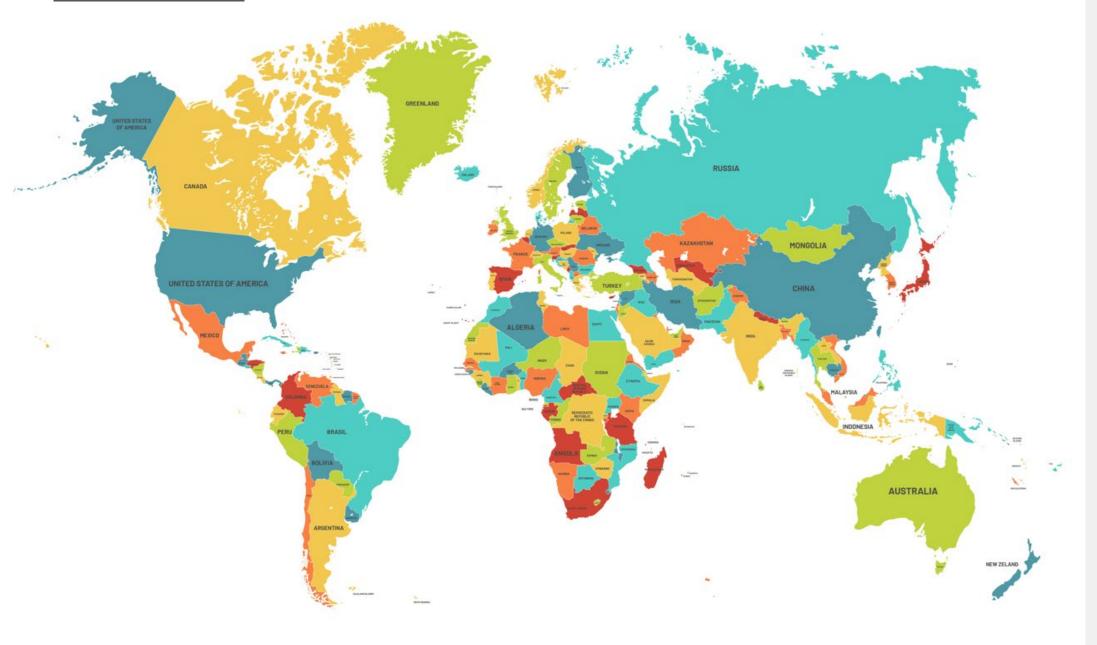
Why Gen Z in China?



90% heavy snack consumers

Gen Z Spend **50%** more than other Chinese consumers

€7,300 of disposable income per year



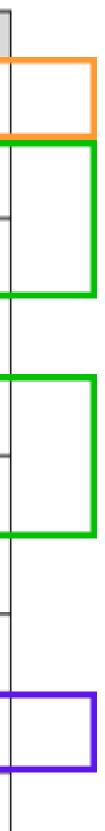
- US Population: 332.4 Million
- EU Population: 447.7 Million
- LATAM Population: 664.3 Million

4 Million 7 Million 664.3 Million

Barriers to Overcome

%Top2:completely+ a lot	CHINA
TOO EXPENSIVE	48
I DON'T REMEMBER TO EAT THEM	34
I DON'T KNOW HOW TO COMBINE THEM	26
I ONLY EAT THEM ON SPECIAL OCCASIONS OR WITH SPECIAL RECIPES/ PREPARATIONS	21
THEY CAN BE TRICKY TO EAT THEM (E.G., SHELLS, THEY GET STUCK IN MY TEETH, ETC.)	40
I DON'T LIKE THE FLAVOR	27
I DON'T LIKE THE TEXTURE	19
I THINK IT'S BORING TO EAT THEM	14
TOO MANY CALORIES	36
THEY'RE NOT AVAILABLE WHERE I SHOP	19







	CHINA	
RAW	68	
AS AN INGREDIENT IN BAKERY/ DESSERT RECIPES	38	
MIXED WITH FRUIT	52	
MIXED WITH YOGURT	50	
AS A TOPPING IN SALADS	22	
AS A TOPPING ON ICE CREAM	27	
TOASTED	21	
AS AN INGREDIENT IN RECIPES WITH VEGETABLES	21	
AS AN INGREDIENT IN SAUCES	14	
AS AN INGREDIENT IN RECIPES WITH MEAT, FISH OR SEAFOOD	12	

Satisfy food craving / self-treat

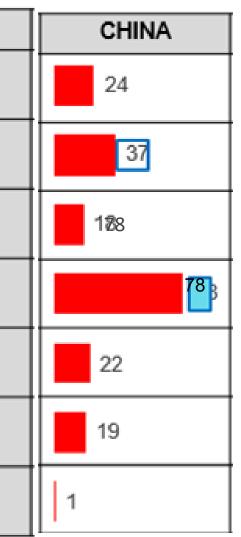
Great opportunity: Desserts and bakery are very popular

t	Breakfast
	Midmorning
	Lunch
	Afternoon snack
	Dinner
	Between meals
1	Other occasions

Daily consumption integration

Great opportunity to focus the message on these aspects





Consumption integration to solidify as an afternoon snack and opportunity to increase consumption in other areas

Global Collaboration







INC works tirelessly to stimulate worldwide consumption of nuts and dried fruits, but the industry needs to come together as a whole to achieve full global reach.

The industry expects the **demand will grow** in 2022.

With **2.47 billion** Gen Z globally, they have been identified as a top market to tap into to increase demand as they will be some of the key players in the consumer market until 2030.

With nearly a **quarter of their population** being Gen Z (269.9 million) China is the INC's next key market to move into with its Multiyear dissemination plan.

The industry **must** unite to tackle the issue of over supply.

